

Conri Moolman

Senior International Mining Executive

It takes courage to lead the change



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Saxonwold
Johannesburg
South Africa

CAREER PROFILE

Senior International Mining Executive with over 30 years of mining experience, including leading the development of renewable energy and zero carbon emission strategies, exploration to mine development, corporate restructuring, strategy and business development, and mergers and acquisitions.

High-performing executive with a proven track record of setting up and delivering restructuring and growth targets in the mining sector valued from \$10 million to \$3 billion. Ability to develop strategic long-term partnerships and communicate effectively with all levels of decision makers and stakeholders.

WORK EXPERIENCE

African Rainbow Minerals (ARM) and Assmang

Executive Growth

2022 - 2023

- Implementation of Assmang's renewable energy projects and the development of the carbon neutrality strategy.
- Lead the Assmang (from ARM and Assore) growth team in the potential acquisition of manganese and iron ore targets.
- Continue to lead the Vaal Gamagara water project on behalf of the Northern Cape Mining Leadership Forum.
- ARM executive team member

Corporate Mining Services and Assmang

Consulting : Mining Engineer

2019 - current

Assigned by the Northern Cape Mining Leadership Forum to facilitate the development of a public private partnership arrangement between Northern Cape Mines and the Department of Water Affairs of South Africa, which will ensure (i) the R10.5Bn Vaal Gamagara water pipeline project is completed timeously, (ii) more than 50 000 mining jobs are protected, (iii) R71Bn in mining revenues and more than (iv) R14Bn in annual corporate taxes are preserved as well as (v) potable water are provided to more than 5 towns and various rural settlements.

- Successfully pulled together the required expertise, funding and governance structures to complete the Coega Bulk Manganese Terminal Stage 1 request for proposal (RFP), which enable the South African Manganese Producers to participate in Stage 2.
- Conri continues to be involved in evaluating new mining ventures and turning around mining and business opportunities.

Assmang and Assore

Consulting : Mining Engineer

2019 - 2022

- Lead commercial discussions between shareholders and government on the establishment of a new refining converter.
- Provide functional leadership and support for the turnaround and growth of an underground chrome operation.
- Project lead on the develop of a manganese strategy.

EDUCATION

2007

MBA

Gordon Institute of Business Science
University of Pretoria
Pretoria, South Africa

2001

MSc Mining Engineering

University of Pretoria
Pretoria, South Africa

1999

Graduate Diploma in Mining

University of the Witwatersrand
Johannesburg, South Africa

1994

BEng Mining Engineering

University of Pretoria
Pretoria, South Africa

ACADEMIC ACHIEVEMENTS

SAIMM prize: Best academic performance in 2nd and 3rd year

MOVUP Gold Medal: Best final year thesis and mine design

Rand Mines Prize: Student with best initiative, final year

PROFESSIONAL AFFILIATIONS

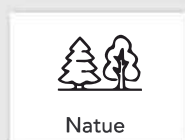
Engineering Council of South Africa (ECSA) Registered Professional Engineer Member (member number: 990269)

South African Institute of Mining and Metallurgy Member (member number: 700597)

KEY SKILLS

- Managing & restructuring operations
- Project development
- Capital allocation / fund raising
- Business development
- Sales & marketing
- Communication
- Mentoring
- Leadership

INTEREST



REFERENCES

Academic and business references attesting to professional expertise are available on request.

Kudumane Manganese Resources

Chief Executive Officer (CEO)

Acting and Co-CEO Kudumane Manganese Resources (and President Asia Minerals South Africa)

2014 - 2019

Turnaround of the mining investment to ensure the founding shareholder and main funder (Asia Minerals Limited) realised a return on its ~US\$150 million investment. This included the development of a strategy to ensure Kudumane Manganese Resources survived the 2014 - 2015 commodity downturn and grew organically into one of the big five manganese producers in South Africa.

- Responsible for a 1.7mt per annum manganese mining company, which employed roughly 750 people with an annual turnover of approximately R3.6bn.
- Work included stabilising the business before optimising the operation according to the resource's potential. Sustainability of the operations included the planning of the underground mine and transitioning from opencast operations into the underground.
- The operation was run on an outsourced basis and work included management of the mining contractors and project consultants.

Corporate Mining Services

Owner / Consultant (when not employed)

2008, 2012, 2013

- Consulting on mergers and acquisitions and mine development for BHP Billiton, Imalivest Mineral Resources/Barclays Natural Resource Investments (BNRI), a division of Barclays Bank, on coal, iron ore, manganese, nickel, chrome, platinum, diamonds, bauxite and copper in Africa in 2013. Conducted an operational readiness review for Asia Minerals Limited on its Kudumane Manganese Mine.
- For a corporate finance company, participated in fund raisings for listed entities to acquire new mining assets valued at >US\$50 million, while continuing to project manage the Samancor Gabon Project.

BHP Billiton

Johannesburg, South Africa

Mineral Resource Management and Business

Development 2006 - 2012

- Provided leadership (including the development of governance standards and coordination of due diligence, internal audit reviews), expert services and guidance on projects and assets to proactively maximise grow and protect shareholder value.
- Project Director: Samancor Gabon, provided leadership during the project acquisition phase. After acquisition: responsible for establishing a new BHP Billiton operation in Gabon according to BHPB's rules and regulations, including the establishment of corporate culture and values. As Project Director, responsibilities included establishing a team to deliver on commitments.

Council of Scientific and Industrial Research

Research

1999 - 2006

- Provided project support and leadership to the SA coal mining sector and government to develop and adopt technologies to ensure the continuous improvement of health, safety and productivity of mines within project budget constraints.
- Developed new technologies and systems for mines.
- Facilitated research programmes between SA and Australia, Canada, India and the US.
- Presented on mine safety and productivity-related aspects at numerous conferences and symposiums.

Iscor Mining

Thabazimbi Iron Ore, Hlobane Colliery, Grootgeluk Coal Mine - South Africa)

Engineering / Production

1994 - 1998

Progressed from an Engineer in Training to the legally appointed Operations Manager by section 3.1 of the Mine Health and Safety Act, responsible for managing a team of 400, R500 million equipment fleet, with an annual budget in excess of R85 million and a production target of 38 million tons.